

# **Fabless Specialty Memory**

# A Growing Sector with a Vibrant Eco-System

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### Total Memory Market

#### Total Memory Market: ~\$80B



# Specialty Memory Market

#### Total Specialty Memory Market: ~\$7B



# Relative Size and Significance







Significant in size,

but growth potential?

Total FPGA Market ~\$6B Specialty Memory Market ~\$7B Total CIS Market ~\$12B



### Future Growth of Specialty Memory

2D NAND Flash Becoming Specialty Memory



#### Emerging Memory Technologies Becoming Main-Stream





### Specialty Memory Market Sectors



### Characteristics of the Specialty Memory Market









#### Growth

- •Grow with the total memory market
- Increased adoption of
- emerging memory
- Maturity of main-stream technology

#### Dynamic

- Constantly going through
   transitions
- Provides occasional entry into main stream memory market
  Frequently influenced by entry/exit of main players

#### Segmented

- •Legacy segment TAM settles to below \$3B
- •Many different products specs
- Many different applications
- Many different process/cell technologies
- •Typical long-tail market

#### Vibrant Eco-System

- No monopoly/oligarchy
- Various business models (IDM/Fabless)
- KGD opportunities
- Function/feature rich
- Wide variety of technologies



#### Advantages of Fabless Business Model for the Specialty Memory Market









#### Growth

- Scalability of
   Foundry/Fabless model
- Access to more advanced manufacturing tools

#### Dynamic

Flexibility of Foundry/Fabless model
High capital efficiency

#### Segmented

 Foundries are optimized for simultaneous production of many products

#### Vibrant Eco-System

Fabless specialty
 memory vendors offer
 unique market value as
 well as IDMs



# Specialty Memory Landscape in Mainland China

Business Model	Specialty DRAM	Specialty NAND Flash	NOR Flash	EEPROM	SRAM	NVRAM	Emerging Memory
Fabless	ISSI	GigaDevice ISSI DoSilicon	GigaDevice ISSI DoSilicon	Fudan	ISSI	NA	Ciyu HikStor Xinchu AMT
Foundry/ IDM	Jinhua	SMIC	SMIC XMC HLMC	SMIC Huahong	SMIC HLMC	NA	SMIC



# New Opportunities in China Brought by Emerging Memory Technologies

Challenges	Opportunities
Limited market size	More suitable for small-mid sized companies
Higher development cost and risks	International technology companies are more open for collaborations with Chinese partners
Fabless model for startups	Local foundries has more leverage in technology adoption
Need help on fundamental research	Chinese research institutes and universities are very active in this area
A solution trying to find the problem	China has one of the most diversified markets in the world



### Main Threats to the Healthy Development of the Chinese Memory Sector



#### Irrational Expectations

Effects of government factors are over-exaggerated

Everything takes much longer time and more resource than many would think

Elevated risks of low ROI investments



#### Falsely Alarmed

China's memory industry still supplies less than 1% of the total world memory revenue, and does not have advanced mainstream memory technology.

Global memory sector is overconsolidated, and China could be the solution

Caused huge barrier for local companies in normal international collaborations



# GigaDevice Revenue Growth



#### Revenue (\$M)

\*: Estimated



# GigaDevice Product Families





# SPI NAND: An Example of Innovation in the Specialty Memory Market



Same SPI Interface Same ROM code for system boot ECC support internal Much lower \$/bit

### From Concept to Product

- P-NOR→SPI NOR in feature phones
- Since 2011, GigaDevice has >50% SPI NOR market share in feature phones
- GigaDevice and MTK decided to co-develop SPI NAND

Concept Creation

#### Product Specification

- Joint project between GigaDevice and MTK is launched in Nov, 2011
- GigaDevice responsible for product
- MTK responsible for system compatibility and driver

- Decided on
   controller+NAND
   architecture
- Worked seamlessly with Toshiba on product development

Product Development

#### Product Launch

- First sample, in Dec. 2012
- MTK supported SPI NAND in new platform in April 2013
- Launch of 2<sup>nd</sup> generation of SPI NAND controller with 4Gb support in Sept. 2013



### SPI NAND Market Promotion





Market Education



Drive SoC system and programmer support

#### System Adoption



# SPI NAND Standardization and Trademarking









# SPI NAND Market Today: A Success Story





#### Summary

- Specialty memory is a growing sector with significant market potential
- Mainland China has developed an eco-system for specialty memory.
   However, it is still at an early stage of development
- There are plenty of room for innovations in specialty memory. SPI NAND is an example of international collaboration lead by a Chinese company.



